

# Mental Health ED Boarding

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Steward Health Care

# Mental Health ED Boarding

- MA survey 2012
    - 100% ED directors reported boarding of psych pts
    - 85 % daily basis
    - 50 % increasing yearly since 2007
  - Consumes ED resources
  - Prolongs wait times for all patients
  - Increase elopements and Left w/o Being Seen rates
  - Reduced # ED beds available to accommodate surges
  - Quality of Care: suffers (milieu, lack ongoing MH care)
    - no psychiatric care/intervention undertaken
- “Boarders without doctors”

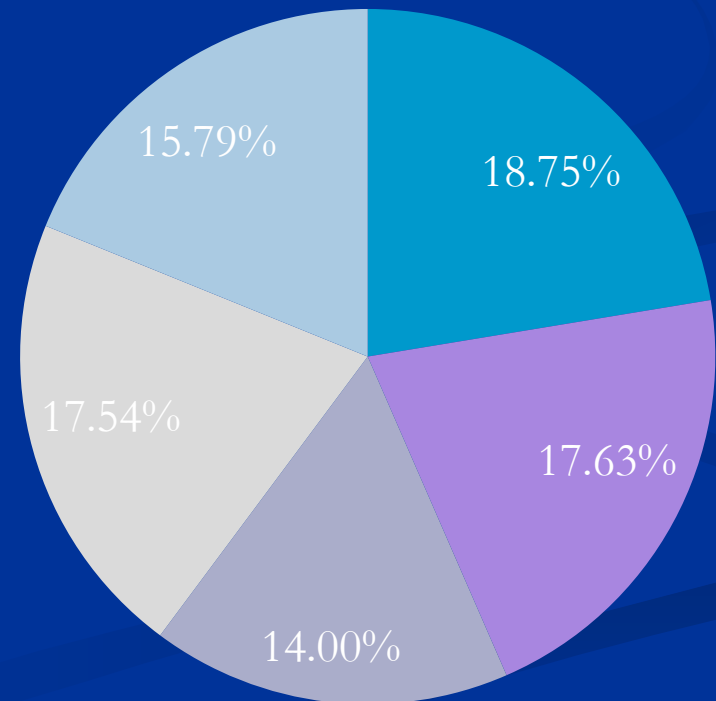
# 'Point in Time' Results

- MACEP conducted an 8AM “point in time survey” of all EDs in MA in March, April and July of 2011
  - How many boarders ? \* Hours since decision to admit?
- **Findings:**
  - **16% (1 in 6) of ED beds are filled with mental health patients awaiting admission**
  - On average 39% boarded in the ED for more than 24 hours
  - 10% boarded in the ED for more than 3 days
  - 2.5% boarded in the ED for more than 5 days

Date	% of EDs responding	# of Boarders	# of hours	% of ED beds	Mean hours boarding
3/21/11	69%	149	5269	14%	35
4/21/11	94%	180	5335	13%	29
7/11/11	75%	111	3752	16%	33
2/20/15	79%	192	5547	16%	26

# ED Beds:BH Borders

Mean % ED Beds to BH Borders



1/18 patients present to ED with MH Dx

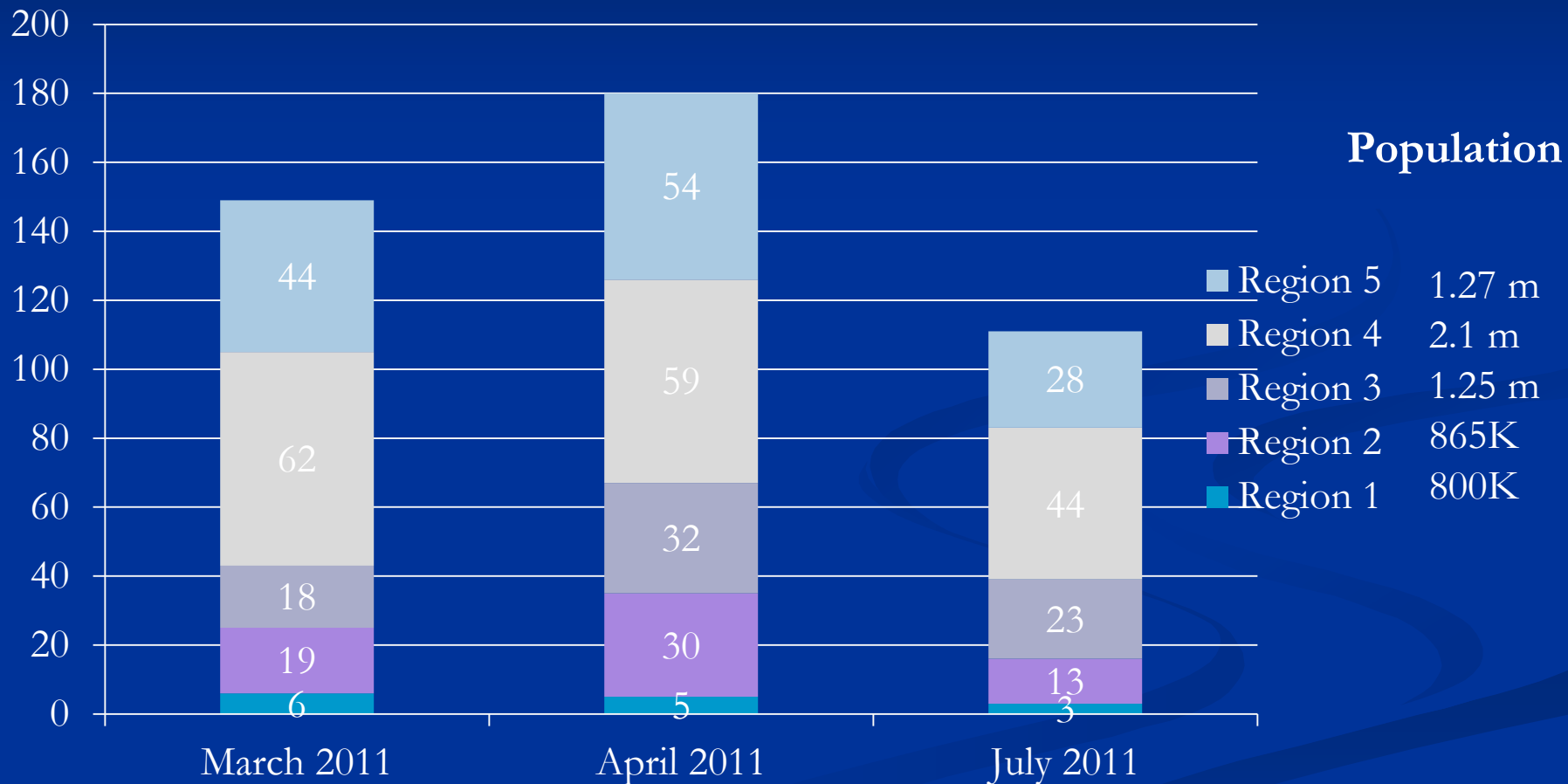
1 in every 5.5 patients that occupies a bed  
in the ED have MH Dx

Maxed at 54% bed occupancy in an  
ED with 185 pt/day volume

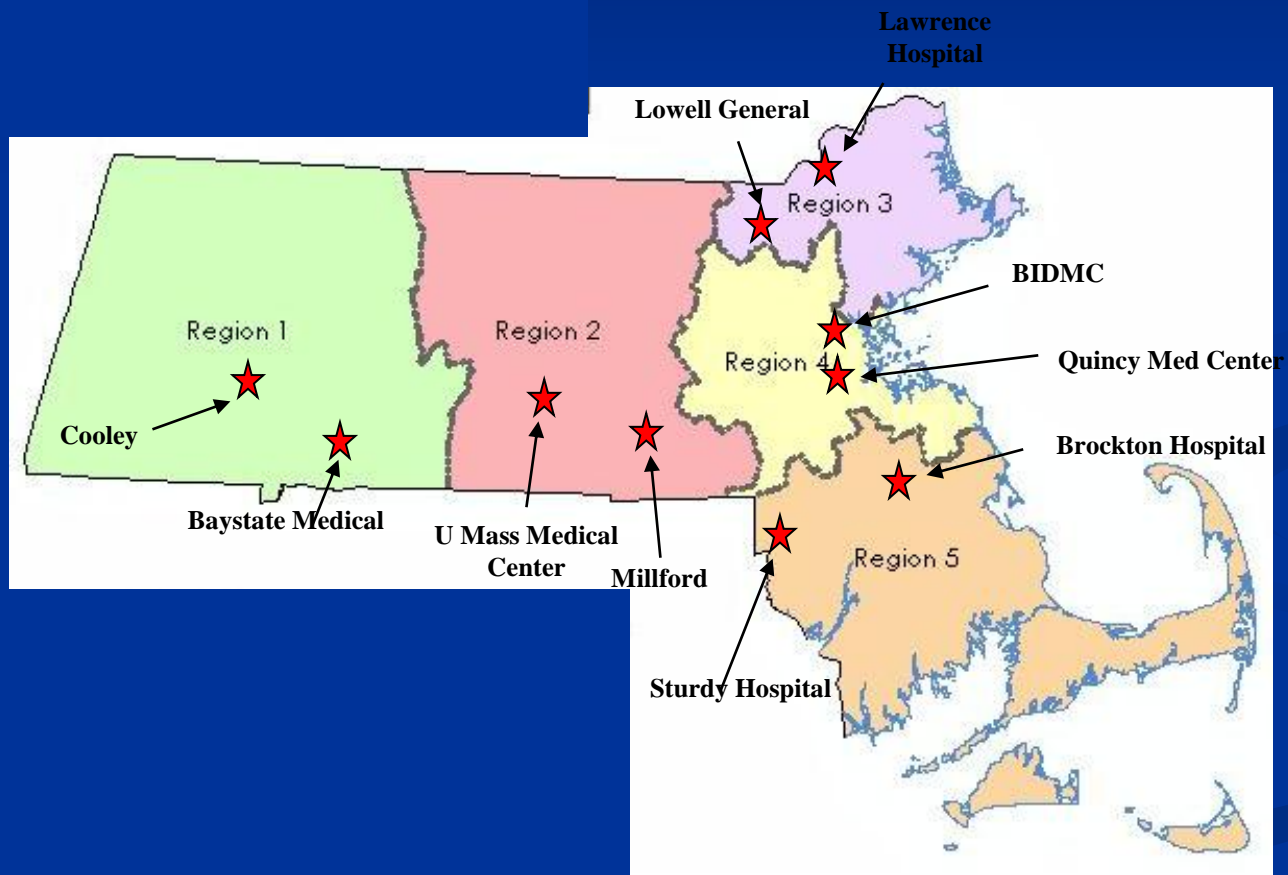
# Are we Over or Under Bedded?

## Total BH Borders by Region

### Mal-distribution



**REGION 5: 16 % population yet 32% of MH boarder burden**



# MACEP Grant

## Understand Causes MH LOS and Boarding

- Two week time frame: Jan/Feb 2012 (f/b future date TBD)
- 2 Hospitals per geographic region
- teaching/community/city/rural
- ED volume
  - 37K – 115K
  - 630K visits per year
  - ~22% MA ED volume

# Data fields

- Race
- Ethnicity
- Mode
- Insurance
- Date/Time
  - Arrival
  - MH request
  - MH arrival
  - Bed Request
  - Departure
- Medical Assessment
  - Lab tests
  - Active Etoh
  - Active substance abuse
  - Active medical problem
- Psych Dx
- Close obs/restraints
- Dispo:
  - Inpt, observ, discharge: setting  
Hospital unit vs Free standing
    - location



# Data Fields (cont)

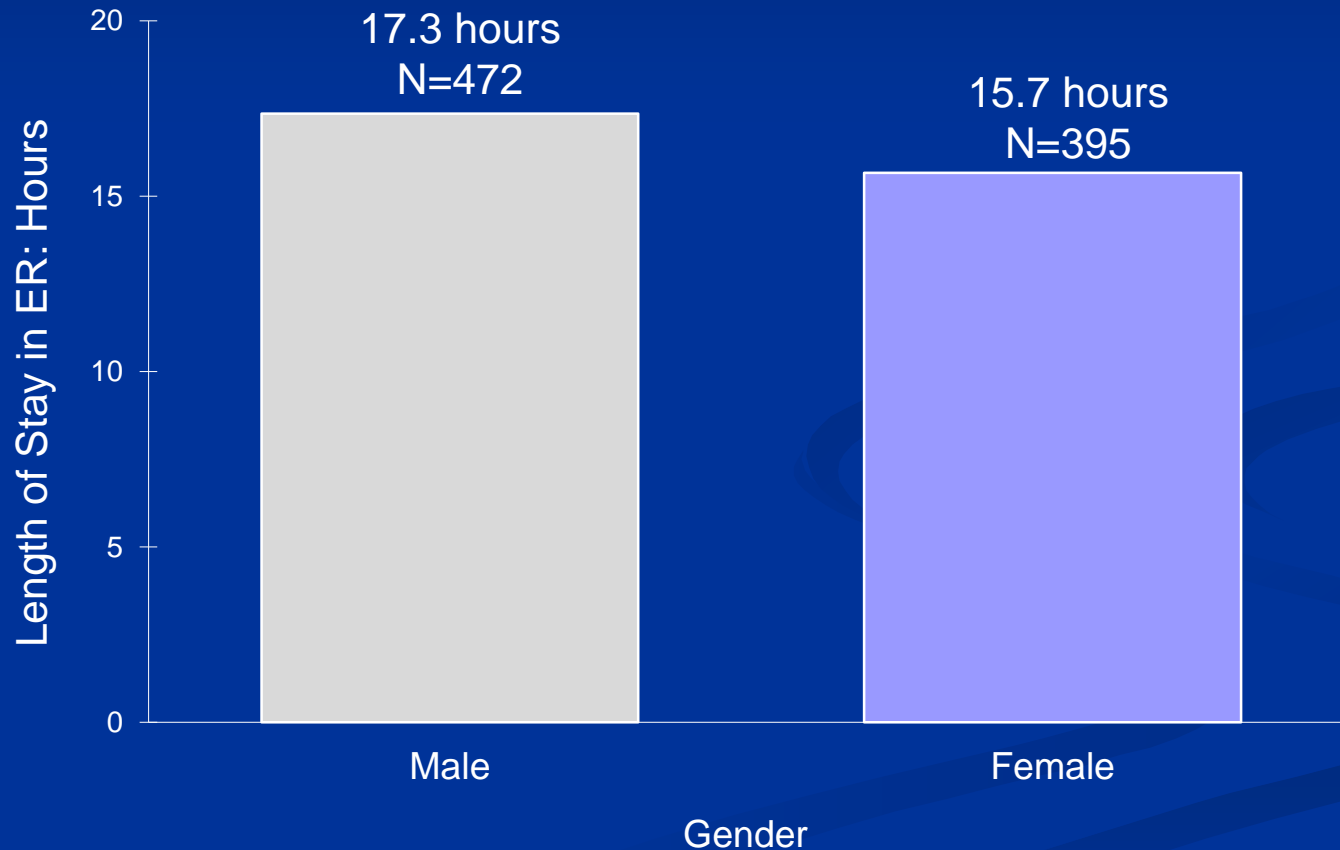
- Primary MH clinician:
- Secondary MH clinician (if applicable)
- Past medical Hx
  - Specific Dx
- Past Social Hx
  - Aggression, imprisonment, homeless, developmental disability, sexual offender
  - Recent psych admission
- Pre Hospital MH eval
  - Bed search initiated pre arrival

# Data Findings

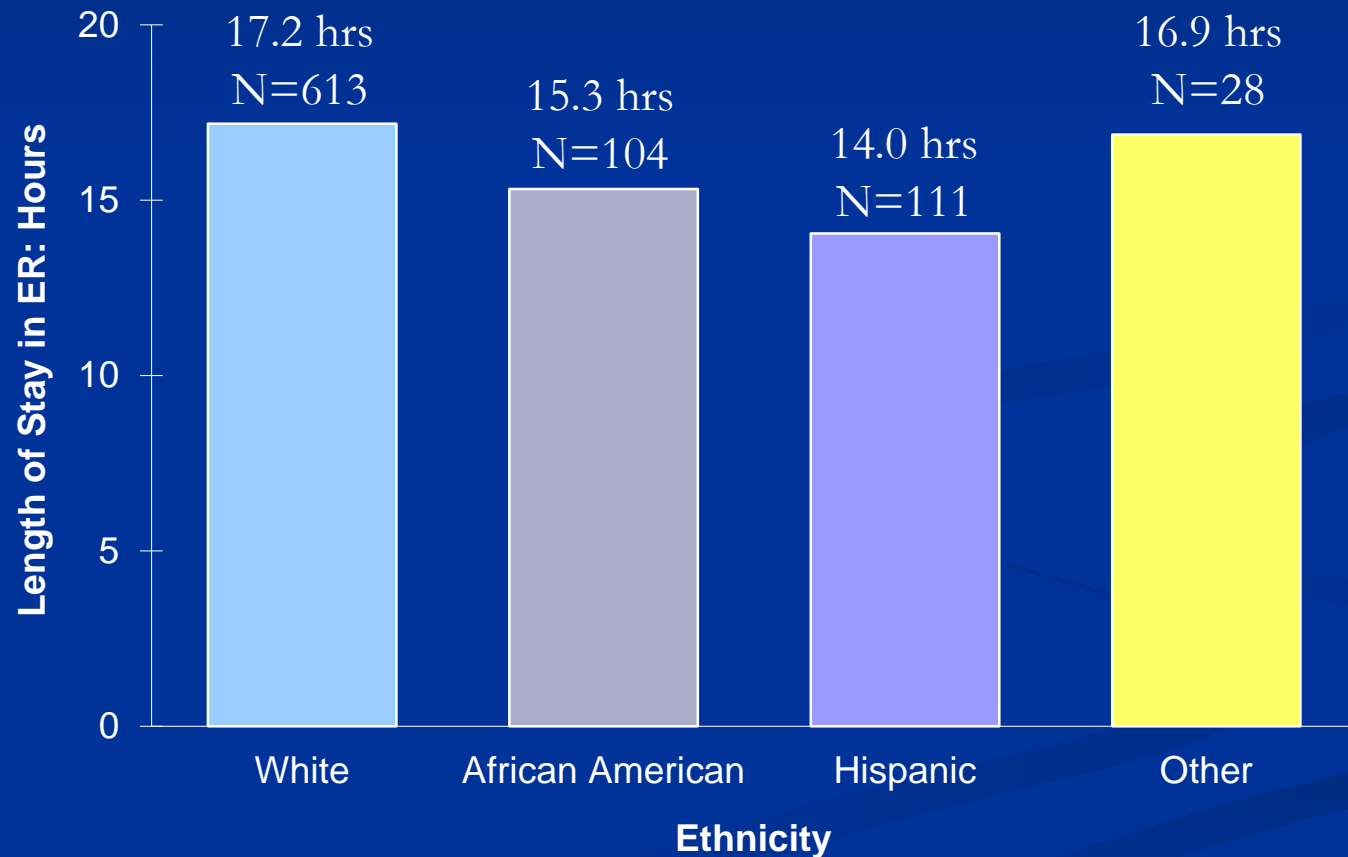
- 872 study patients
- Primary Analysis
  - ED process time analysis
  - Predictors of LOS
- Other conclusions

# Summary of Results: Gender

Length of Stay ( $p=0.171$ )  
*Gender*

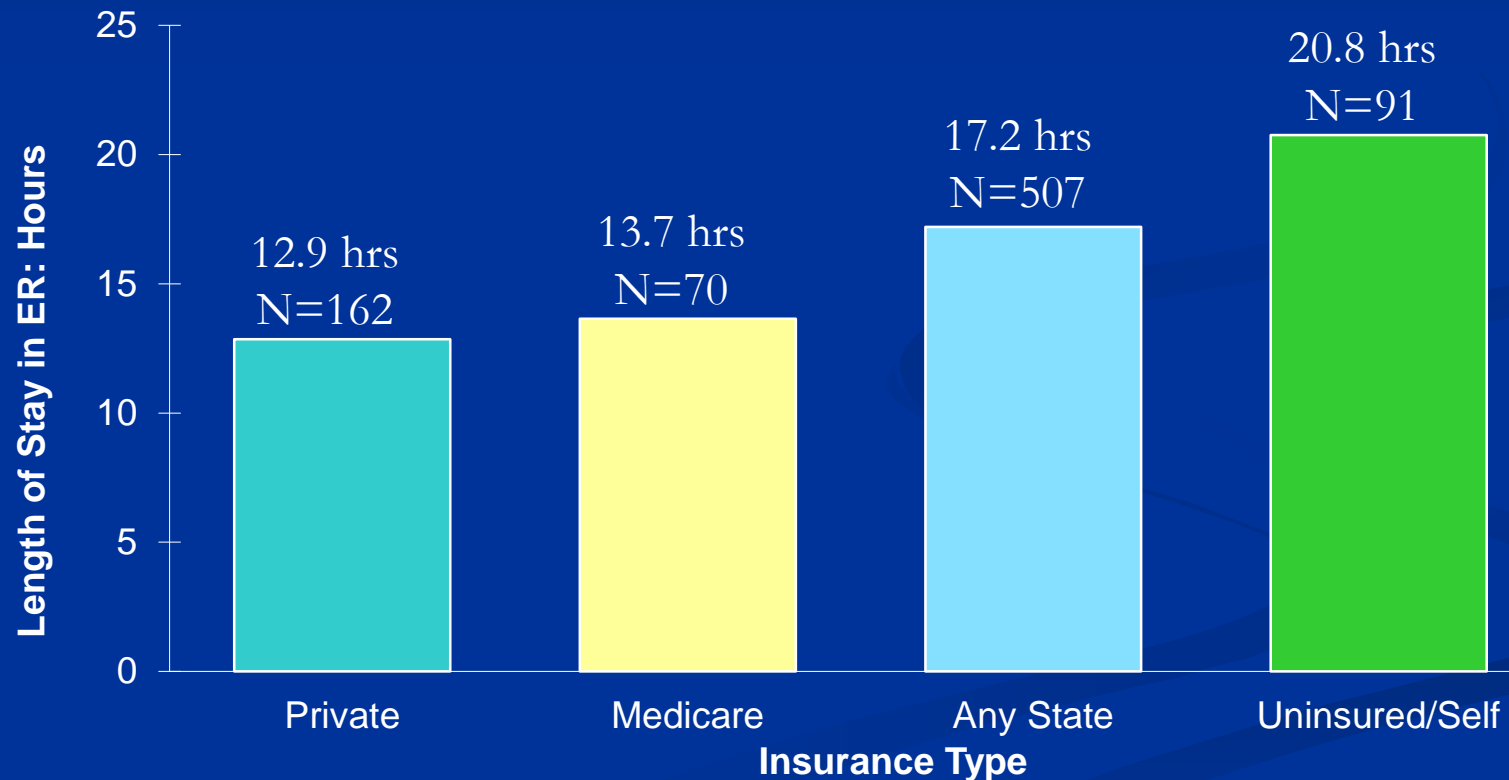


# Summary of Results: Ethnicity



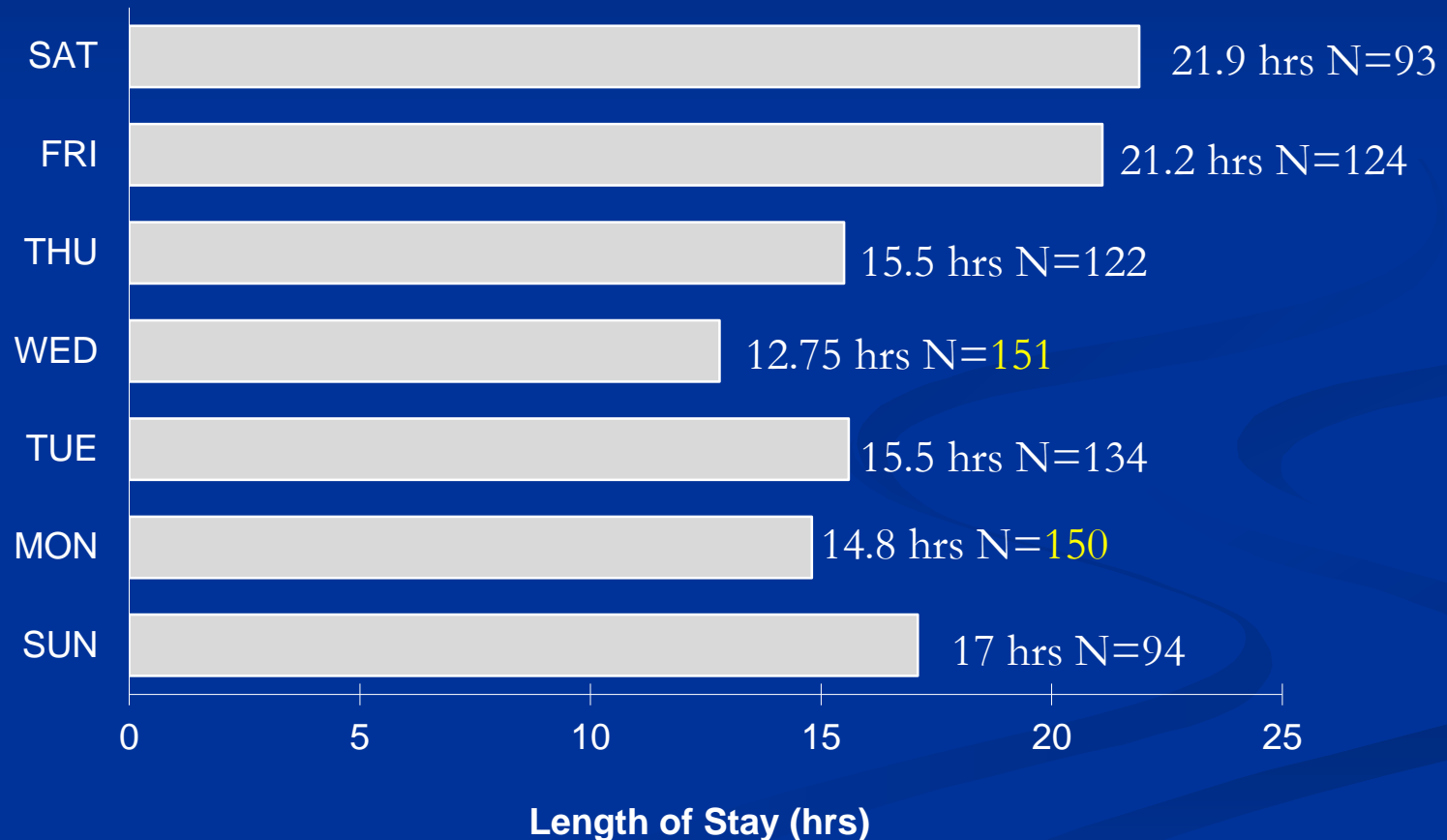
# Summary of Results:

## Insurance as strong predictor

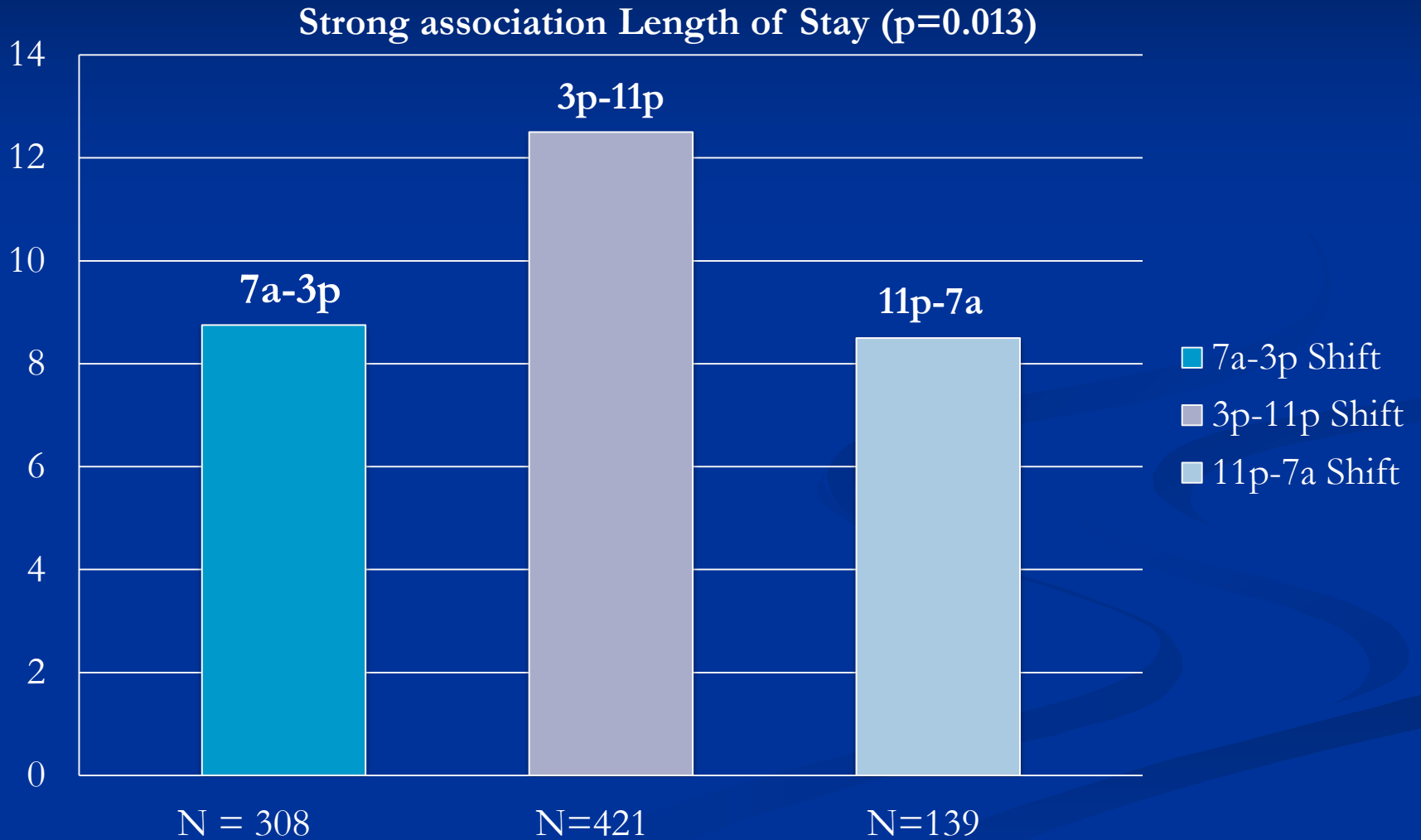


# Summary of Results

Strong predictor LOS (Wednesday short: Fri/Sat long)



# LOS By Shift

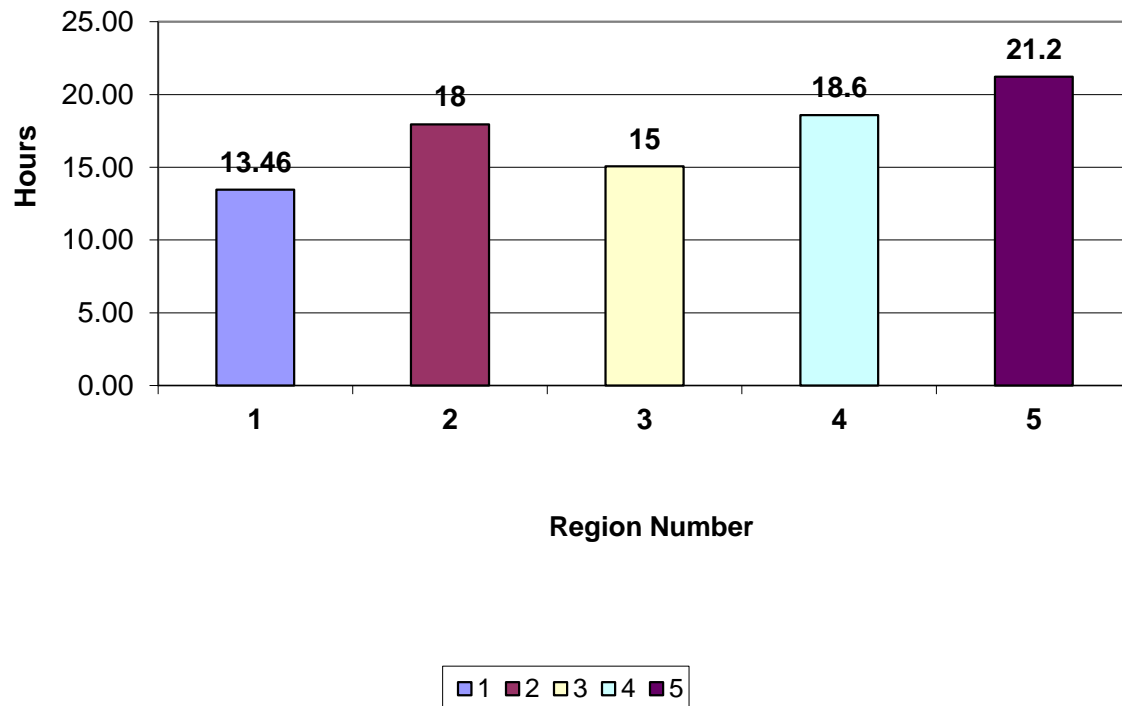


# LOS by region

## EMS Region

- 1 Cooley Dickinson  
Bay State Medical
- 2 U Mass  
Milford Whitinsville
- 3 Lawrence General  
Lowell General
- 4 BIDMC  
Steward Quincy Medical
- 5 Sturdy Hospital  
Brockton Hospital

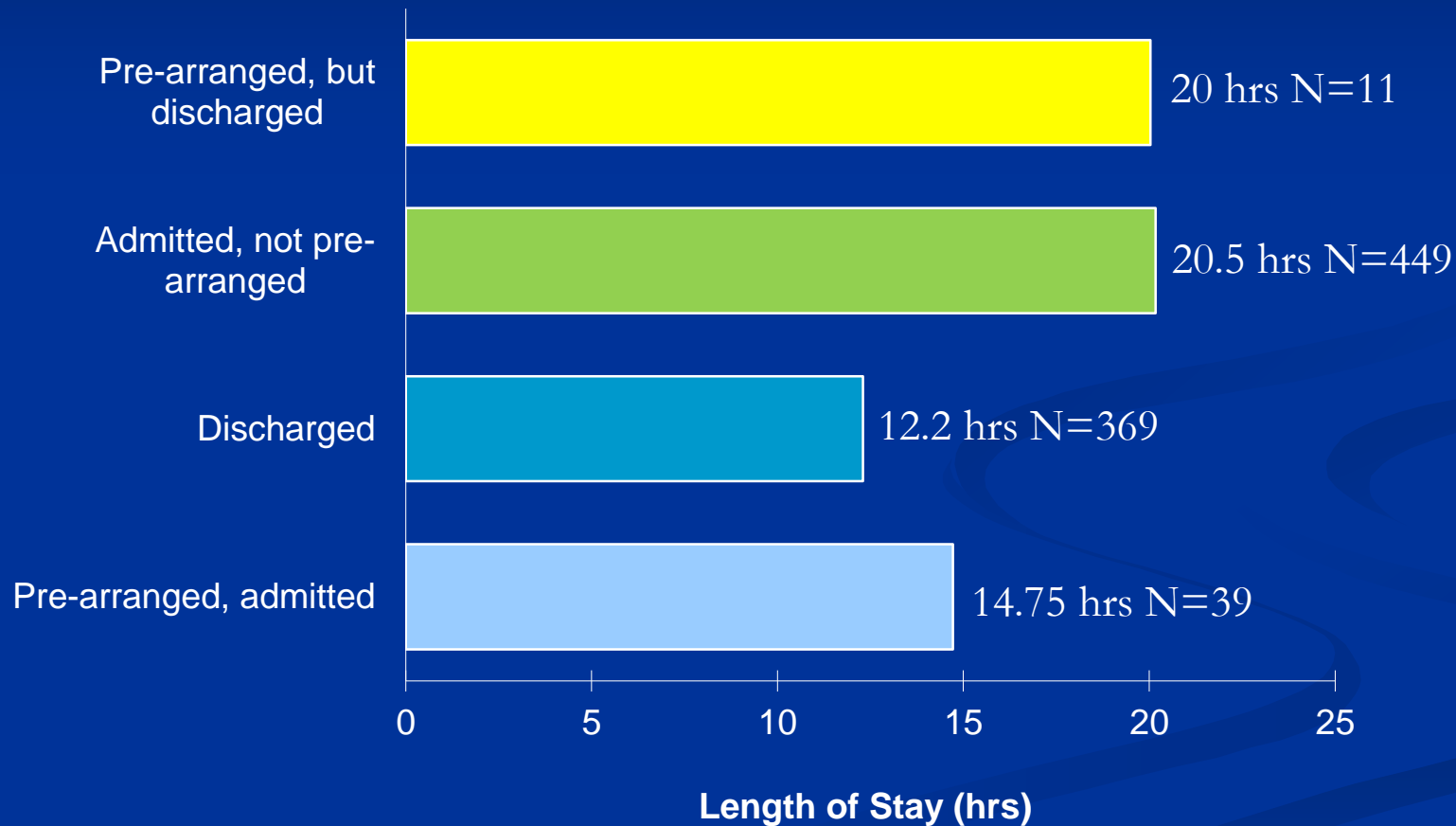
ED Arrival to ED Departure





# Summary of Results

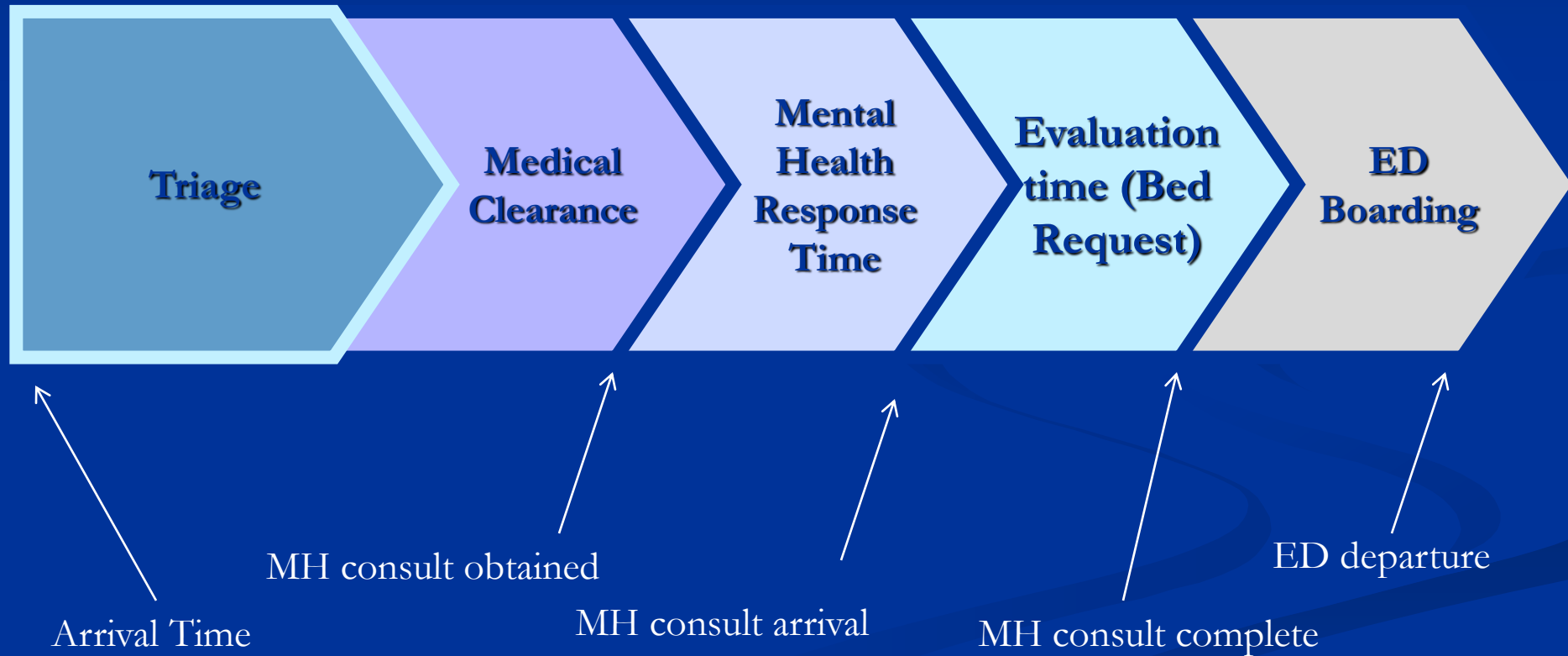
Length of Stay ( $p < 0.001$ )  
*Disposition*



\*Note the 25% reduction with pre-arranged bed

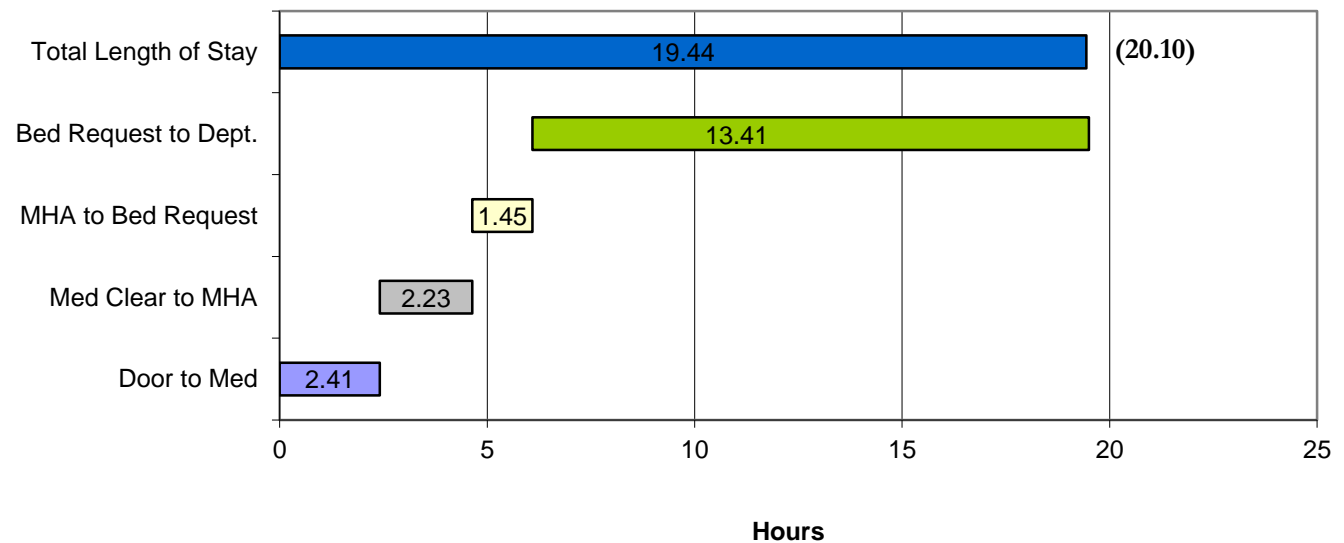
# Summary of Results

Times between each of the following steps in the patients ED visit were calculated to identify bottlenecks.



# Process Times

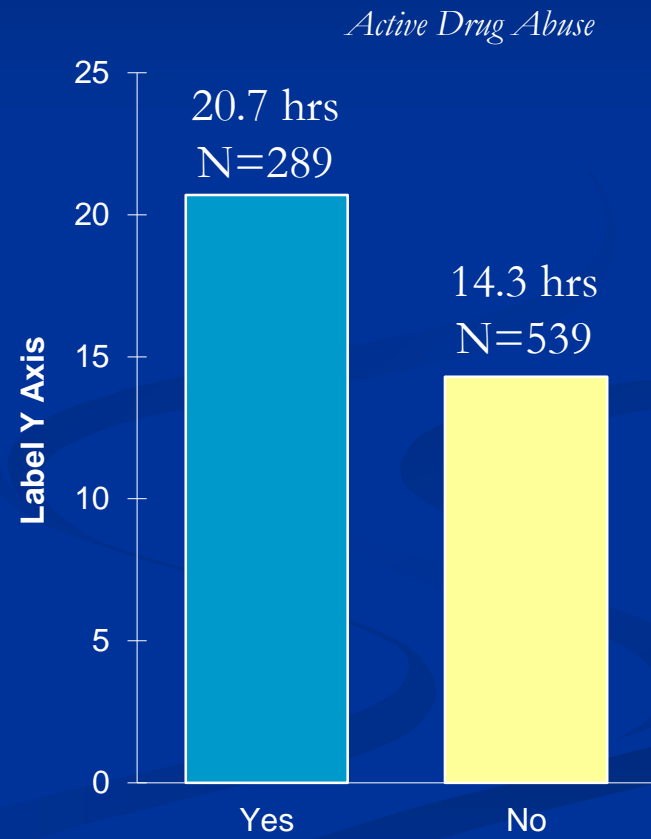
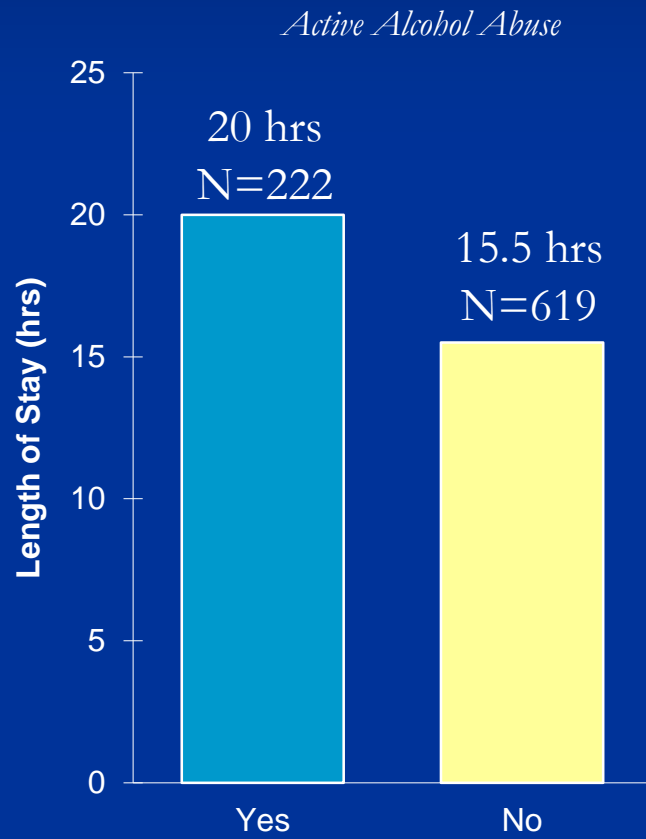
Work Flow Metrics ED LOS mean



Those patients without pre-arranged beds had mean LOS of 20.1 hours

# Dual Diagnoses

Active alcohol and drug abuse prolong ED length stay



# Mean LOS Social Complexities

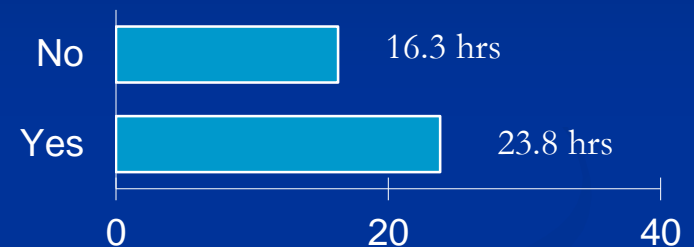
## Aggression

LOS in ER: Hrs



## Incarceration

LOS in ER: Hours



## Previous Psych Admission

LOS in ER: Hours

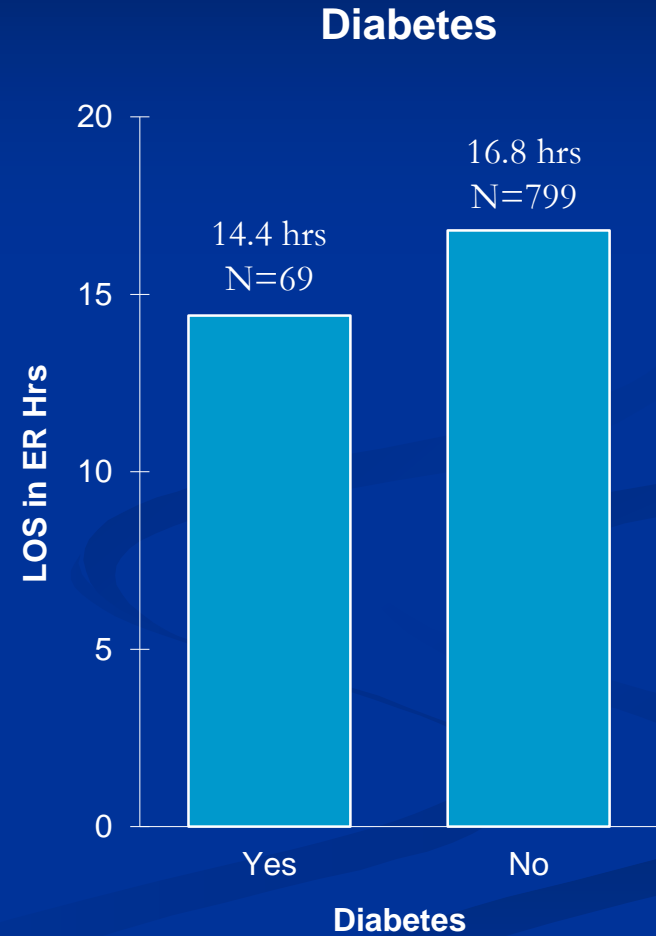
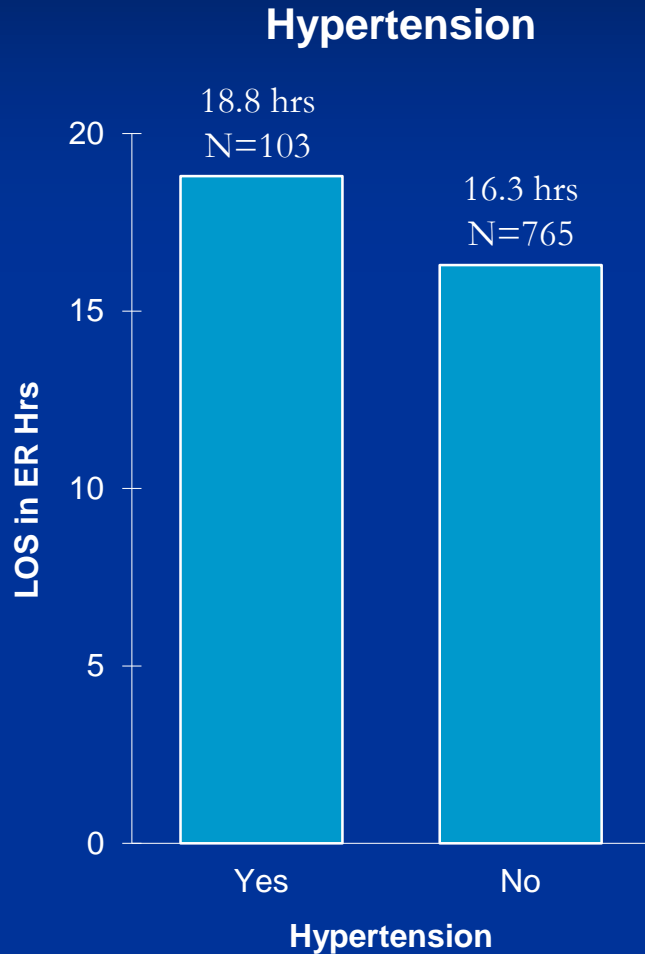


## Sexual Offender

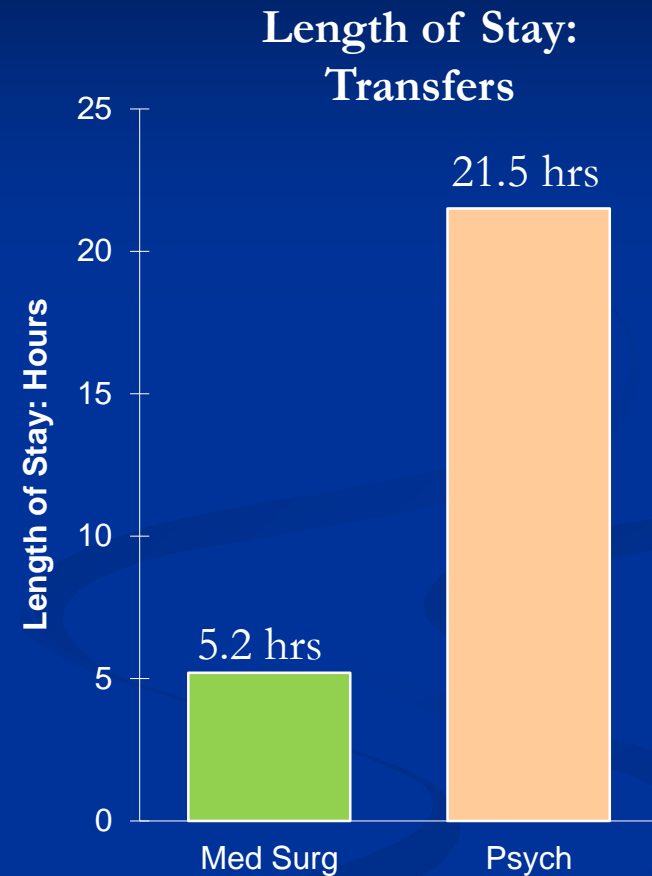
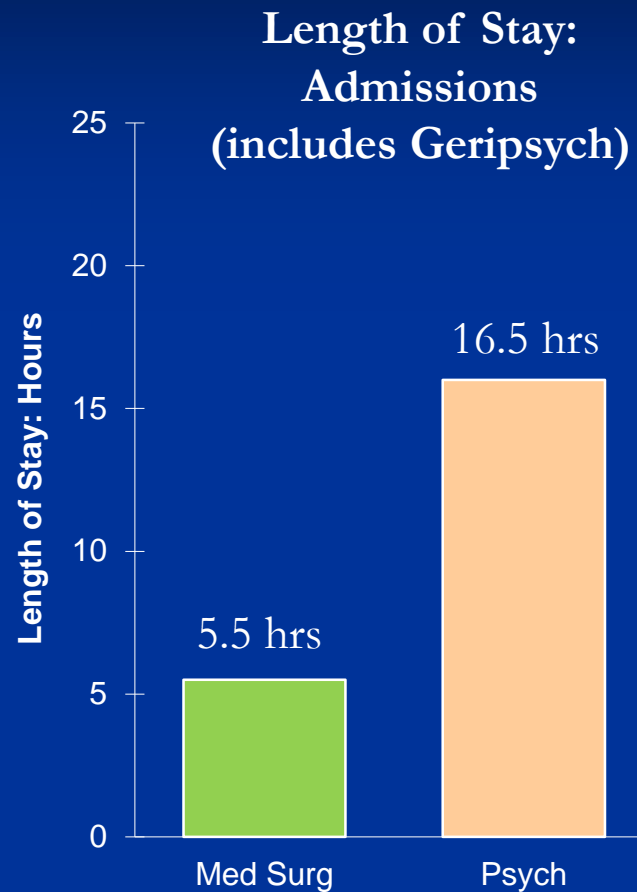
LOS in ER: Hrs



# Mean LOS Medical Comorbidities



# Parity?



# Other tidbits

- NO significant differences between Boarding times and LOS as related to all clinical/social variables studied
- Age weakly associated with slightly increased LOS, until age > 65 then lower LOS
- Lab tests performed 85% pts; had significantly longer LOS (17h vs 11h)
- Adjustment and Anxiety D/O: lowest LOS of all Dx (mood, psychoses, substance)
- 98% required close observation (~13,000 hours)
- 2% required physical restraints (long LOS)
- Pregnant patients: shorter LOS (Low 'n')



# Challenges/Opportunities

- MH boards not blind to insurance (!)
- MH is primarily a banker's week system: in/outpt
- Certain difficult to place pt profiles (medical co morbidities, dual diagnosis, recidivists, incarcerated, homelessness, aggression (+/-)
  - High acuity/'specialing' units desirable
- Lack of parity (Prior authorization)